

Client: Leading Animal Feeds and Nutrition Company

Problem Statement

- High Overtime
- Allocation Of Resources
- High Interdepartmental Response Time

Challenges Deep-dive



Our team of experts did extensive analysis and found out following key challenges



Lack Of Standards

No scientific standard time calculations available. Actual engagement identification was difficult.



High Changeover Times

Product-product and batch-batch changeover takes very high time resulting in waiting for next batch



Planning Of Resources

Resource planning depending on experience and urgency.
No forecasting.



Higher QC Response Time

Batches stopped and waited for QC reports to come for In-process inspections.

Solution Strategy

Work Standards Development

Work time standards for all processes to be developed

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Work Allocation Manpower reallocation as per work

Changeover Time Reduction

Changeover times to be reduced through improvements using principals of SMED.

QC Test Planning

QC test planning to be improved with the help of work standards

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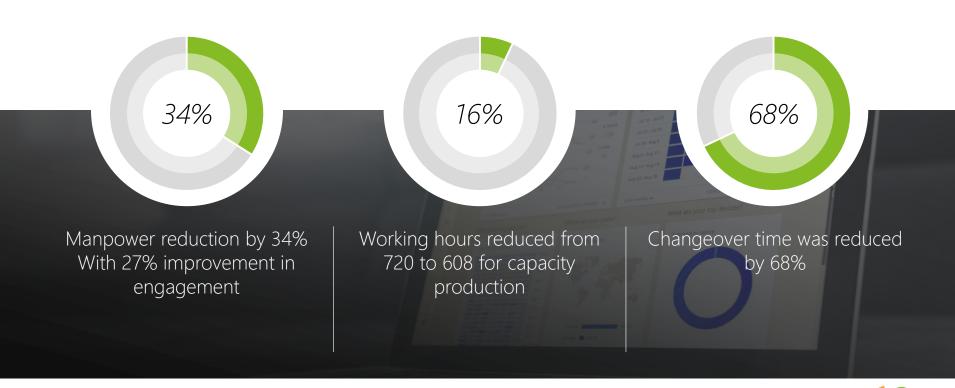
Real-time Monitoring

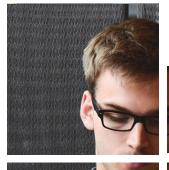
Real-time monitoring to be started for batch timings and loss booking to be followed aggressively





Immediate Benefits















Thanks



+91-9766338099



contact@le-transformation.com



Warje, Pune, India-58



www.le-transformation.com